MINUTES
HARRIS COUNTY MUNICIPAL UTILITY DISTRICT NO. 81
OF HARRIS COUNTY, TEXAS

October 22, 2026

The Board of Directors ("Board") of Harris County Municipal Utility District No. 81 of Harris County, Texas (the "District"), met in regular session, open to the public, at 805 Hidden Canyon Drive, Katy, Texas 77450, inside the boundaries of the District, on the 22nd day of October, 2026, and the roll was called of the members of the Board:

Patrick Cathcart	President
Bruce Cox	Vice President
Michael Olsen	Secretary
George Goff	Treasurer
Donna Brown	Assistant Secretary

and all of said persons were present except Director Goff, thus constituting a quorum.

Also attending the meeting were: Mitchell Nuepert of Cedar Creek Municipal Advisors, LLC; Ryan Fortner of Revenue Management Services ("RMS"); Pam Redden of McLennan & Associates, LP; Kate Hallaway of BGE, Inc. ("BGE"); Isabel Mata of Wheeler & Associates, Inc.; Charlie Chapline of Municipal District Services, LLC ("MDS"); Doris Vogt, employee of the District; and Teshia Judkins and Kim Cannon of Allen Boone Humphries Robinson LLP ("ABHR").

PUBLIC COMMENTS

There were no public comments.

MINUTES

The Board considered approving the minutes of the September 24, 2026, regular meeting. After discussion, Director Olsen moved to approve the minutes of the September 24, 2026, regular meeting. Director Brown seconded the motion, which passed by unanimous vote.

TAX ASSESSOR/COLLECTOR REPORT

Ms. Mata reviewed the tax assessor/collector's report for the month of September 2026. A copy of the tax assessor report is attached. She stated the report reflects that the District's 2025 taxes were 97.21% collected as of the end of September.

Ms. Mata distributed and reviewed the delinquent tax report, a copy of which is attached to the tax report.

After discussion, Director Brown moved to approve the tax assessor/collector's report and pay the bills from the tax account. Director Olsen seconded the motion, which passed by a unanimous vote.

CONDUCT PUBLIC HEARING REGARDING DISTRICT'S TAX RATE, ADOPT ORDER LEVYING TAXES, AND AUTHORIZE EXECUTION OF AMENDMENT TO INFORMATION FORM

Ms. Mata confirmed that notice was published of the public hearing to be held at today's meeting regarding adoption of the District's proposed 2026 total tax rate of $0.25 per $100 of assessed valuation.

The Board opened the public hearing. There being no comments from the public, the Board closed the public hearing.

Ms. Judkins presented an Order Levying Taxes reflecting the proposed 2026 tax rate. She then presented an Amendment to Information Form reflecting the tax rate and stated that the Amendment will be filed with the Texas Commission on Environmental Quality and recorded in the Official Public Records of Harris County.

After review and discussion, Director Olsen moved to: (1) adopt the Order Levying Taxes reflecting a total 2026 tax rate of $0.25 per $100 of assessed valuation, comprised of $0.155 to pay debt service on water, sewer, and drainage bonds and $0.095 for operations and maintenance; (2) authorize execution of the Amendment to Information Form; and (3) direct that the Order and Amendment be filed appropriately and retained in the District's official records. Director Brown seconded the motion, and the motion passed unanimously.

REPORT FROM REVENUE MANAGEMENT SERVICES ON BUSINESSES PAYING SALES TAX

Mr. Fortner distributed and reviewed the quarterly sales tax report, a copy of which is attached. Discussion ensued. Mr. Fortner also noted that RMS will be monitoring for seasonal businesses as the holidays approach.

BOOKKEEPING REPORT

The Board reviewed the bookkeeper's report, a copy of which is attached. Ms. Redden reviewed each District account and the bills to be paid, as well as a budget to actual comparison.

Ms. Redden presented and reviewed one additional check, check no. 4982 in the amount of $243.50 payable to Toshiba Financial Services for the copier lease from October 14, 2026, through November 13, 2026.

After discussion, Director Olsen moved to approve the bookkeeper's report and the checks presented for payment, including the one additional check, as presented. Director Brown seconded the motion, which passed by unanimous vote.

OPERATOR'S REPORT

Mr. Chapline distributed and reviewed the operator's report, a copy of which is attached. He stated the water accountability for the month is 101.1%.

Mr. Chapline requested authorization to forward three delinquent accounts to collections, totaling $880.58.

Mr. Chapline discussed two adjustment requests from residents who each had high water bills due to a running toilet. After discussion, and based on the operator's recommendation, the Board concurred to authorize MDS to offer a payment plan to each of these customers.

SANITARY SEWER LINE(S) NEAR KENLAKE DRIVE AND DRAFT AGREEMENT WITH CORNERSTONES MUNICIPAL UTILITY DISTRICT ("CORNERSTONES") REGARDING SAME

There was no discussion on this matter.

EVALUATION OF DISTRICT'S INTERCONNECTS AND RELATED RECOMMENDATIONS

There was no discussion on this matter.

ODOR CONTROL OPTIONS FOR LIFT STATION(S), INCLUDING RELATED AGREEMENT(S) OR PROPOSAL(S) AND LIFT STATION FENCE PROPOSAL

Mr. Chapline reported that the odor control system appears to be working effectively.

After discussion, and as recommended by the operator, Director Cox moved to: (1) approve the operator's report; and (2) authorize MDS to write off the three delinquent accounts totaling $880.58 and forward the accounts to collections. Director Olsen seconded the motion, which passed by unanimous vote.

TERMINATION OF SERVICE

The Board conducted a hearing regarding the termination of water and sewer services. Mr. Chapline presented to the Board a list of delinquent customers. He informed the Board that all of the residents on the termination list were delinquent in payment of utility bills and were given written notification prior to the meeting of the opportunity to appear before the Board of Directors to explain, contest, or correct their utility service bills and show reason why utility services should not be terminated for reasons of nonpayment.

Following review and discussion, Director Cox moved to authorize that because none of the residents on the list were present at the meeting nor had presented any written statement on the matter, the utility service for the customers on the list should be terminated, if their utility bills are not paid in accordance with the District's Rate Order, and direct that the delinquent customer list be filed appropriately and retained in the District's official records. Director Olsen seconded the motion, which passed by unanimous vote.

ENGINEER'S REPORT

Ms. Hallaway presented the engineer's report, a copy of which is attached.

CAPITAL IMPROVEMENT PLAN ("CIP")

Ms. Hallaway discussed the list of CIP projects, including the estimated timing of the rehabilitation projects and associated costs.

PARK YORK FORCE MAIN REPLACEMENT, INCLUDING EASEMENT ACQUISITIONS AND RELATED APPROVALS

Ms. Hallaway stated that the design plans for the Park York Force Main Replacement project have been approved by Harris County and Harris County Flood Control District. Ms. Hallaway stated the final easement has been executed and recorded. She noted BGE will advertise for bids on October 30, 2026.

WATER PLANT NO. 3 ELEVATED STORAGE TANK REHABILITATION

Ms. Hallaway updated the Board on the status of the Water Plant No. 3 elevated storage tank rehabilitation project and stated the contractor is MK Painting, Inc. ("MK"). She requested approval of Pay Estimate No. 3 in the amount of $263,700.00.

HARRIS COUNTY MEMORIAL PARKWAY STORM SEWER AND DRAINAGE FACILITY IMPROVEMENTS

Ms. Hallaway updated the Board regarding the Harris County Memorial Parkway storm sewer and drainage facility improvements project, noting Harris County has postponed the project.

SANITARY SEWER REHABILITATION FOR MEMORIAL PARKWAY, SECTIONS 3, 4, AND 5

Ms. Hallaway updated the Board on the status of the project, stating that all work is complete and the District is holding $110,000.00 in retainage until the legal matters between the resident and Champion Cleaning Specialist, Inc. ("CCSI") are resolved.

SANITARY SEWER REHABILITATION FOR CIMARRON SUBDIVISION, SECTIONS 1, 2, AND 3 AND MEMORIAL PARKWAY, SECTIONS 6, 7, AND 8

Ms. Hallaway stated CCSI is the contractor for the sanitary sewer line rehabilitation project for Cimarron subdivision, Sections 1-3 and Memorial Parkway, Sections 6-8. She stated the Notice to Proceed was issued.

SANITARY SEWER TELEVISING AND CLEANING FOR CIMARRON SUBDIVISION, SECTIONS 4, 5 AND 6, MEMORIAL PARKWAY, SECTIONS 9, 11, AND 13, AND SILVERSTONE, SECTION 1

Ms. Hallaway updated the Board on the work being performed by AIMS Companies ("AIMS") for the cleaning and televising of the sanitary sewer lines for Cimarron subdivision, Sections 4-6, Memorial Parkway, Sections 9-11, and 13, and Silverstone, Section 1 project. She stated BGE has requested AIMS provide the final submittals and the final pay estimate for review.

SANITARY SEWER REHABILITATION ALONG KENLAKE DRIVE

Ms. Hallaway stated AIMS is the contractor for the sanitary sewer rehabilitation along Kenlake Drive project. She stated BGE has requested AIMS provide the final submittals and the final pay estimate for review.

WATER PLANT NO. 2 REHABILITATION

Ms. Hallaway stated BGE has provided the plans for the water plant no. 2 rehabilitation project to the Texas Commission on Environmental Quality and MDS for review.

TEXAS COMMISSION ON ENVIRONMENTAL QUALITY ("TCEQ") APPROVAL OF THE POLYPHOSPHATE SYSTEM

Ms. Hallaway updated the Board on an application to the TCEQ for approval of the polyphosphate system. She stated the application for water plant nos. 1, 2 and 4 has been submitted, noting that the application for water plant no. 3 will be submitted after the rehabilitation project is complete.

EMERGENCY RESPONSE PLAN PURSUANT TO AMERICA'S WATER INFRASTRUCTURE ACT OF 2018

Ms. Hallaway reported that BGE has completed the draft of the Emergency Response Plan required by the America's Water Infrastructure Act of 2018, and it has been submitted to MDS for review.

OTHER ENGINEERING MATTERS

Ms. Hallaway stated BGE received a request from a resident for record drawings of the resident's property for landscaping purposes.

Ms. Hallway stated BGE received plans for a waterline tie-in at 803 South Mason Road for review.

Following review and discussion, and based on the engineer's recommendation, Director Brown moved to: (1) approve the engineer's report; and (2) approve Pay Estimate No. 3 in the amount of $263,700.00. Director Olsen seconded the motion, which passed by unanimous vote.

HARRIS COUNTY PRECINCT 4 SIDEWALK PROJECTS

There was no update on this matter.

REPORT ON WEST MEMORIAL MUNICIPAL UTILITY DISTRICT SEWAGE TREATMENT PLANT (THE "WEST MEMORIAL STP") MEETING, WEST MEMORIAL STP AGREEMENT, INCLUDING PROPOSED AMENDED AND RESTATED AGREEMENT

Director Cox distributed and reviewed a report on the West Memorial STP project, a copy of which is attached.

Ms. Judkins updated the Board on the proposed amended and restated West Memorial STP agreement, noting she has not received an update from the attorney for West Memorial Municipal Utility District on the status of requested revisions to the proposed agreement.

OPERATION, REPAIR, MAINTENANCE AND RENTAL OF ADMINISTRATIVE OFFICE AND DISTRICT WEBSITE, COMMUNICATION, AND EMPLOYMENT MATTERS, AND RELATED AGREEMENTS AND PROPOSALS

The Board stated the shred event held on October 17, 2026 was a success.

Ms. Vogt discussed routine maintenance and reservation activity at the administration building.

Ms. Vogt stated True Fix has made adjustments to the air conditioner in the District administration building, but the humidity is still a little high. She stated True fix will continue to monitor the levels.

Ms. Vogt stated the office door has been affected by the high humidity in the office. She distributed and reviewed a proposal from City Maintenance for replacement of the office door in the amount of $720.00, a copy of which is attached. She requested the Board defer consideration of the proposal at this time, stating the door may not need to be replaced once the high humidity is addressed.

Ms. Vogt stated there was a water leak in the workroom from the ceiling onto the wall that holds the electrical equipment, noting NTS checked the electrical boxes and noted there was no damage to the wiring. She stated True Fix was contacted and identified the leak coming from a clogged drain line and a bent drain pan under the old air conditioning unit. She stated True Fix cleaned up the water in the attic and cleared the drain line at a cost of $293.00. A copy of the invoice is attached. Ms. Vogt then stated True Fix submitted a proposal for the replacement of the drain pan for an air handler and to stabilize it on a flat surface in the amount of $2,329.00, a copy of which is attached. The Board discussed the current Service Agreement with True Fix and inquired about the maintenance inspections of all four of the air conditioning units at the District administration building on a regular basis. After discussion, the Board deferred action on the True Fix invoice and proposal, pending further discussion.

Ms. Vogt stated City Maintenance has inspected the water damage on the wall and floor and submitted a proposal for repair in the amount of $1,075.00, a copy of which is attached. After discussion, the Board deferred action pending further discussion.

The Board reviewed a proposal from Johnson Controls for sprinkler testing and inspection services for five years in the amount of $3,970.00. Ms. Judkins noted that the District has an existing service agreement with Johnson Controls and, therefore, the form of the proposal should be modified so that it can be governed by and attached to the existing agreement if approved. After discussion, Director Brown moved to approve the proposal for services in the amount of $3,970.00 pursuant to and in accordance with the existing agreement between the District and Johnson Controls,

subject to the revision of the proposal to a form acceptable by the District. Director Olsen seconded the motion, which carried by unanimous vote.

WEST HARRIS COUNTY REGIONAL WATER AUTHORITY ("WHCRWA")

The Board discussed the WHCRWA's open house event on October 10, 2026.

DISCUSS ASSOCIATION OF WATER BOARD DIRECTORS FALL SEMINAR

Ms. Judkins distributed and reviewed information on the AWBD fall seminar scheduled for Wednesday, October 28, 2026, at the Houston Marriott West Chase, for any directors who would like to attend. A copy of the fall seminar information sheet is attached.

DISTRICT CORRESPONDENCE, INCLUDING DISTRICT WEBSITE, CORRESPONDENCE BY DISTRICT, AND CORRESPONDENCE RECEIVED BY DISTRICT, INCLUDING ITS DIRECTORS, EMPLOYEES, OR CONSULTANTS

Ms. Judkins presented and reviewed a public meeting notice from Region H Water Planning Group, noting the meeting is scheduled for November 4, 2026, at 10:00 a.m., for Directors who would like to attend. A copy of the notice is attached.

DISCUSS NOVEMBER, DECEMBER, AND JANUARY MEETING SCHEDULE

The Board discussed dates for the upcoming November and December meetings, including the regular Board meetings, the Cinco Regional Sewage Treatment Plant ("STP") operating committee meetings, and the STP special Board meetings in light of the upcoming holidays. The Board concurred to schedule the November regular Board meeting on November 19, 2026, at 6:15 p.m. and to schedule the November STP operating committee meeting and the November STP special Board meeting for their usual days and times. The Board further concurred to schedule the December STP operating committee meeting on December 3, 2026, at 6:00 p.m. and to schedule on December 10, 2026, the December STP special Board meeting at 6:00 p.m. and the regular Board meeting at 6:15 p.m.

CONVENE IN EXECUTIVE SESSION PURSUANT TO SECTION 551.074, TEXAS GOVERNMENT CODE, TO DELIBERATE THE APPOINTMENT, EMPLOYMENT, EVALUATION, REASSIGNMENT, DUTIES, DISCIPLINE, OR DISMISSAL OF A PUBLIC OFFICER OR EMPLOYEE

The Board convened in executive session at 6:52 p.m. pursuant to Section 551.074, Texas Government Code, to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee. In addition to the Board, only Ms. Judkins and Ms. Cannon were present.

RECONVENE IN OPEN SESSION

The Board reconvened in open session at 6:55 p.m. After discussion, Director Olsen moved to increase Doris Vogt's hourly compensation beginning January 1, 2027, as discussed. Director Cox seconded the motion, which carried by unanimous vote.

There being no further business to come before the Board, the Board concurred to adjourn the meeting.

Secretary, Board of Directors

(SEAL)



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